

Kenway Mack Slusarchuk Stewart LLP

CHARTERED ACCOUNTANTS

The Fort Calgary Preservation Society Financial Statements December 31, 2014 Independent Auditors' Report

To: The Members of The Fort Calgary Preservation Society

We have audited the accompanying financial statements of The Fort Calgary Preservation Society, which comprise the statement of financial position as at December 31, 2014, and the statements of operations and fund balances and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' Responsibility

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal controls. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

Opinion

In our opinion, the financial statements present fairly, in all material respects, the financial position of **The Fort Calgary Preservation Society** as at **December 31**, **2014** and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

March 26, 2015

Calgary, Alberta

Chartered Accountants



Statement of Financial Position

As at December 31,										2014		2013
		General		Capital	E	ndowment]	Make History	7			
		Fund		Fund	-	Fund		Fund		Total		Total
Assets												
Current assets												
Cash	\$	295,429	\$	-	\$	464	\$	war	\$	295,429	\$	385,545
Restricted cash		80,804		227,627		7,405		175,874		491,710		792,906
Accounts receivable (note 4)		111,356		8,361				812,424		932,141		354,656
Due from capital fund		-		-		_		41,494		41,494		70,808
Inventory		40,097			-0-0-7	-		_		40,097		34,291
		527,686		235,988		7,405		1,029,792		1,800,871		1,638,206
Restricted marketable												
investments (note 5)		226,514		**		261,181		7,097,790		7,585,485		8,595,668
Equipment (note 6)		15,227		101,966		-		*		117,193		98,948
	\$	769,427	\$	337,954	\$	268,586	\$	8,127,582	\$	9,503,549	\$	10,332,822
Liabilities and Fund Balances												8
Current liabilities												
Accounts payable	\$	391,374	\$	5,753	\$	_	\$	248,875	\$	646,002	\$	457,997
Due to general fund		, and		M		-		,		_		70,808
Due to make history fund		-		41,494		-		-		41,494		,
Deferred revenue		23,395		-		-		_		23,395		17,484
Deferred contributions (note 7)		80,804			**********			-		80,804		29,719
		495,573		47,247		-		248,875		791,695		576,008
Fund balances												
Invested in capital assets		15,227		101,966		_				117,193		98,948
Externally restricted (note 8)				30,055		268,586		7,878,707		8,177,348		9,109,092
Internally restricted (note 9)		226,514		158,686		· -				385,200		276,210
Unrestricted		32,113				**		•		32,113		272,564
	modestandos	273,854		290,707		268,586		7,878,707		8,711,854	************	9,756,814
	\$	769,427	S	337,954	\$	268,586	\$	8,127,582	\$	9,503,549	\$	10,332,822
	*************			*****			-		-		***************************************	

Approved by the Board

Director

Director

The Fort Calgary Preservation Society General Fund

Years ended December 31,	2014	4 2013
Revenue		
City of Calgary grant	\$ 982,318	8 \$ 949,534
Donations and grants	140,928	8 215,700
Food and beverage, net (note 10)	232,482	2 182,766
Rental	131,007	7 118,362
Visitor admissions	113,281	1 106,256
Education programs	75,935	5 67,945
Other	19,703	3 12,691
Gift shop, net (note 11)	15,849	7,040
	1,711,503	3 1,660,294
Expenses		
Salaries and benefits	912,409	855,474
Administration	573,805	
Utilities	168,442	*
Communications and marketing	59,140	*
Volunteer operations	13,012	
Education	12,427	· · · · · · · · · · · · · · · · · · ·
Amortization	3,807	
Unrealized loss on marketable investments	881	
	1,743,923	1,599,563
(Deficiency) excess of revenue over expenses	(32,420	0) 60,731
Fund balance, beginning of year	521,431	460,700
Interfund transfer (note 9)	(215,157) -
Fund balance, end of year	\$ 273,854	\$ 521,431

Capital Fund

Years ended December 31,		2014		2013
Revenue				
Life cycle maintenance grant - City of Calgary (note 12)	\$	246,596	\$	258,647
Other income		5,000		1,271
Interest income		1,525		676
Donations and grants	National Association of the Contract of the Co	50		3,624
	***************************************	253,171	-	264,218
Expenses				
Life cycle maintenance (note 12)		312,667		263,047
Amortization		19,350		20,104
Loss on disposal of assets		6,600		-
Capital development	***************************************	4,369		1,523
	ماهدينيانياده ماياني _د ي	342,986	***************************************	284,674
Deficiency of revenue over expenses		(89,815)		(20,456)
Fund balance, beginning of year		165,365		185,821
Interfund transfer (note 9)		215,157		-
Fund balance, end of year	\$	290,707	\$	165,365

The Fort Calgary Preservation Society Endowment Fund

Years ended December 31,	2014	2013
Revenue		
Unrealized gain on marketable investments	\$ 17,273	\$ 9,664
Interest income	4,185	4,204
Donations and grants	400	180
	21,858	14,048
Expenses		
Equal access	10,000	10,000
Excess of revenue over expenses	11,858	4,048
Fund balance, beginning of year	256,728	252,680
Fund balance, end of year	\$ 268,586	\$ 256,728

The Fort Calgary Preservation Society Make History Fund

Years ended December 31,		2014		2013
Revenue				
Deane House restoration grant - City of Calgary (note 13)	\$	525,284	\$	30,947
Interest income		169,547		210,010
Donations and grants		150,686		127,279
Hunt House conservation grant - City of Calgary (note 13)		114,398		32,178
Hunt House grant - Alberta Historical Resources Foundation		108,000		
Unrealized gain on marketable investments		93,483		**
		1,161,398		400,414
Expenses	***************************************		***************************************	
Phase I - East side		1,702,085		251,613
Fundraising administration		157,072		99,238
Phase III - Interpretive centre		126,762		202,687
Phase II- 1875 Fort		110,062		46,450
Unrealized loss on marketable investments	WOMAN		***************************************	79,361
	***************************************	2,095,981	Material	679,349
Deficiency of revenue over expenses		(934,583)		(278,935)
Fund balance, beginning of year		8,813,290		9,092,225
Fund balance, end of year	\$	7,878,707	\$	8,813,290

Statement of Cash Flows

Years ended December 31,									2014	201.
	General Fund		Capital Fund	Er	ndowment Fund	N	Make History Fund		Total	Tota
Operating activities:										
Excess (deficiency) of										
revenue over expenses	\$ (32,420)	\$	(89,815)	\$	11,858	\$	(934,583)	\$	(1,044,960)	\$ (234,61)
Items not affecting cash:	, ,		, , ,				, , , , , , ,			· (, /-
Amortization	3,807		19,350		_		_		23,157	24,904
Loss on disposal of assets			6,600		-		-		6,600	_
Unrealized (gain) loss on investments	881		=		(17,273)		(93,483)		(109,875)	69,696
	(27,732)		(63,865)		(5,415)		(1,028,066)		(1,125,078)	(140,012
Changes in non cash working capital ite	ems:									
Accounts receivable	78,351		86,024		**		(741,861)		(577,486)	(236,26
Due (from) to capital fund	70,808		(29,314)		-		(41,494)		_	-
Inventory	(5,806)		~		-		-		(5,806)	6,051
Accounts payable	30,788		(21,689)		on-		178,906		188,005	125,799
Deferred contributions	51,085		-		-		-		51,085	-
Deferred revenue	5,911		-		-		-		5,911	(34,903
	203,405		(28,844)		(5,415)	*********	(1,632,515)		(1,463,369)	(279,332
Investing activities:										
Interfund transfer	(215,157)		215,157		_		_		_	
Purchase of equipment			(48,000)						(48,000)	_
Purchase of investments	(526,504)		-		(64,336)		(1,329,846)		(1,920,686)	(4,190,612
Proceeds from sale of investments	299,110				70,150		2,671,483		3,040,743	4,341,125
	(442,551)	Musicul School	167,157		5,814		1,341,637	identificant such	1,072,057	150,513
Increase (decrease) in cash	(239,146)		138,313		399		(290,878)		(391,312)	(128,819
Cash, beginning of year	615,379		89,314		7,006		466,752		1,178,451	1,307,270
Cash, end of year	\$ 376,233	\$	227,627	\$	7,405	\$	175,874	\$	787,139	\$ 1,178,451
Cash consists of:										
Cash	\$ 295,429	\$	***	\$	pin	\$	969	\$	295,429	\$ 385,545
Restricted cash	80,804	~	227,627	~	7,405	~	175,874	ng/	491,710	792,906
-	\$ 376,233	Ç	227,627	\$	7,405	\$	175,874	\$	787,139	\$ 1,178,451
-	\$ 210,423	ψ memoria	had had I a V han I	ψ.	7,702	<i>₽</i>	1/3,0/4	ال سمعمم	101,137	ψ 1,1/0,+31

Notes to Financial Statements

December 31, 2014

1. Nature of operations

The Fort Calgary Preservation Society (the "Society") was formed to promote and encourage the expansion, development, restoration and preservation of Fort Calgary, and to promote the use of Fort Calgary for education, research, and enjoyment of the public. The Society has been retained to manage the land and buildings that are owned by the City of Calgary. The Society's operations are dependant on the grants received from the City of Calgary. The Society is incorporated under the Societies Act of the Province of Alberta and is a registered charity which is exempt from corporate tax.

2. Basis of presentation

These financial statements have been prepared in accordance with Canadian generally accepted accounting principles, specifically Canadian accounting standards for not-for-profit organizations ("ASNFPO").

3. Significant accounting policies

(a) Fund accounting

The Society accounts for its activities using four separate funds:

General fund

This fund reports revenue and expenses for the Society's program delivery, food and beverage operations and administrative activities.

Capital fund

This fund reports resources for lifecycle and maintenance on existing infrastructure at Fort Calgary as well as new developments outside of the Make History campaign.

Endowment fund

This fund reports resources contributed for the endowment. Investment income earned on resources of the endowment fund is reported in the general fund or the endowment fund depending on the nature of any restrictions imposed by contributors of funds for the endowment.

Make History fund

This fund reports the funds for a capital development project to renovate the Deane House and restore the Hunt House (Phase I), reconstruct the 1875 Fort (Phase II) and expand the existing Interpretive Centre (Phase III). All projects are focused on preserving Fort Calgary's history and creating a major urban park in the East Village.

3. Significant accounting policies (continued)

(b) Measurement of financial instruments

The Society initially measures its financial assets and liabilities at fair value, except for certain non-arm's length transactions.

The Society subsequently measures all its financial assets and financial liabilities at amortized cost, except for restricted marketable investments, which are measured at fair value. Changes in fair value are recognized in the statement of operations for the applicable fund.

Financial assets measured at amortized cost include cash, restricted cash, and accounts receivable.

Financial liabilities measured at amortized cost include accounts payable.

Impairment

Financial assets measured at amortized cost are tested for impairment when there are indicators of impairment. The amount of the write-down is recognized in the statement of operations for the applicable fund. The previously recognized impairment loss may be reversed to the extent of the improvement, directly or by adjusting the allowance account, provided it is no greater than the amount that would have been reported at the date of the reversal had the impairment not been recognized previously. The amount of the reversal is recognized in the statement of operations for the applicable fund.

(c) Cash and cash equivalents

The Society considers all investments readily convertible to cash with maturities of three months or less at the time of investment to be cash equivalents.

(d) Inventory

Inventory is recorded at the lower of cost and net realizable value. Cost is determined using the weighted average method. Previous write-downs to net realizable value are reversed to the extent there is a subsequent increase in the net realizable value of the inventories.

(e) Equipment

Equipment owned by the Society is recorded in the appropriate fund at cost. The Society provides for amortization using the declining balance method at a rate of 20%, designed to amortize the cost of the equipment over its estimated life. A full year's amortization is recorded in the year of acquisition. No amortization is recorded in the year of disposal.

The Society records a write-down when equipment no longer has any long-term service potential to the Society and its net carrying amount exceeds its residual value. The excess net carrying amount over residual value is recognized as an expense in the statement of operations for the applicable fund. Previous write-downs are not reversed.

Notes to Financial Statements

December 31, 2014

3. Significant accounting policies (continued)

(f) Revenue recognition

The Society follows the restricted fund method of accounting for contributions.

Restricted contributions related to general operations or for which no restricted fund exists are recognized as revenue in the General fund in the year in which related costs are incurred. All other restricted contributions are recognized as revenue of the appropriate restricted fund when received or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Unrestricted contributions are recognized as revenue of the General fund in the year received, or receivable, if the amount to be received can be reasonably estimated and collection is reasonably assured.

Food and beverage, admissions, rental, education programs, and gift shop sales revenue are recognized in the General fund when services are provided and collection is reasonably assured.

(g) Contributed materials and services

The Society records the value of contributed materials and services when the fair value can be reasonably estimated and when the materials and services would otherwise have been purchased.

4. Accounts receivable

Included in accounts receivable is \$645,728 (2013 - \$157,570) of contributions receivable from the City of Calgary for the annual life cycle maintenance, Deane House restoration and Hunt House conservation programs (refer to note 12 and note 13) and \$108,000 (2013 - \$Nil) from the Alberta Historical Resources Foundation for the Heritage Preservation Partnership Program. The contributions relate to recoverable expenditures incurred in 2014 under the approved grants.

The amount recoverable for the Deane House and Hunt House restoration under the City of Calgary's Culture, Parks and Recreation Infrastructure Investment Plan ("CPRIIP") and the Heritage Preservation Partnership Program are subject to measurement uncertainty as the amount recoverable is still subject to review by their respective agencies.

Notes to Financial Statements

December 31, 2014

5. Restricted marketable investments

		2014	2013
Bonds Equity investments	\$	7,229,895 355,590	\$ 8,472,064 123,604
	\$_	7,585,485	\$ 8,595,668

The bonds bear interest from 1.8% to 7.1% (2013 - 1.8% to 7.1%) and mature between April 2015 and December 2045 (2013 – March 2014 and June 2037).

6. Equipment

	 		 2014	 2013
	Cost	Accumulated Amortization	Net Book Value	Net Book Value
General fund Kitchen equipment	\$ 345,919	\$ 330,692	\$ 15,227	\$ 19,033
Capital fund Computers and equipment Kitchen equipment Landscaping equipment	\$ 118,721 58,100 8,588	\$ 69,653 9,584 4,206	\$ 49,068 48,516 4,382	\$ 61,336 12,978 5,601
	\$ 185,409	\$ 83,443	\$ 101,966	\$ 79,915

7. Deferred contributions

Deferred contributions reported in the General fund relate to restricted casino funds received in the year that will be recognized when the related expense is incurred.

	26	14	2013
Balance, beginning of year	\$ 29,7	19 \$	***
Contributions received during the year	77,1	90	68,966
Utilized, during year	(26,10)5)	(39,247)
Balance, end of year	\$80,8	04 \$	29,719

Notes to Financial Statements

December 31, 2014

8. Externally restricted funds

	_	2014		2013
Capital funds committed to capital projects	\$	30,055	\$	39,074
Make History funds to be used towards future expansion and restoration projects		7,878,707		8,813,290
Endowments, the income from which must be used for Lifecycle maintenance for Buffalo Node		12,220		11,696
Endowments, the income from which must be used for the Equal Access Program	wijki-	256,366	~.000.000000000000000000000000000000000	245,032
	\$_	8,177,348	\$	9,109,092

9. Internally restricted funds

Within the General fund, the Board of Directors set aside \$226,514 (2013 - \$229,834) as an operating reserve.

Within the Capital fund, the total funds internally committed to capital projects are \$158,686 (2013 - \$46,376).

During the year, the Board of Directors restricted and transferred \$215,157 of unrestricted funds of the General Fund to the Capital Fund to be used for life cycle maintenance expenditures.

10. Food and beverage

	**************************************	2014	2013
Gross revenue Cost of sales	\$	1,913,487 \$ 496,108	1,763,054 456,262
City of Calgary grant		1,417,379	1,306,792 28,527
		1,417,379	1,335,319
Salaries Operating expenses	of about	1,070,434 114,463	1,005,689 146,864
		1,184,897	1,152,553
Net revenue	\$	232,482 \$	182,766

Notes to Financial Statements

December 31, 2014

11. Gift shop

	-	2014	2013
Gross revenue	\$	55,805 \$	33,486
Cost of sales	water consistency and the second	30,698	19,995
		25,107	13,491
Operating expenses		9,258	6,451
Net revenue	\$	15,849 \$	7,040

12. Life cycle maintenance grant – City of Calgary

The Society was approved for an annual matching life cycle maintenance grant of \$150,000 (2013 - \$360,000) from the CPRIIP review process through the Capital Civic Partner Grant Program. Expenses incurred for life cycle maintenance are as follows:

		2014		2013
Various repairs and replacements	\$	119,469	\$	60,271
Banquet & Kitchen repairs & replacements	Ψ	102,298	4	10,064
Site maintenance		35,178		23,326
Electrical repairs and replacements		32,906		23,476
Project management		22,189		_
Audio-Visual equipment repairs & replacements		21,799		-
Exhibits repairs and replacements		20,799		51,153
Plumbing repairs and replacements		18,278		22,965
HVAC repairs		15,085		21,941
Interpretive Centre roof repairs	**********	14,160	~~~~~	49,851
Total expenditures		402,161		263,047
Less: amounts capitalized		(48,000)		
Less: amounts funded by Make History fund		(41,494)	J	- dela
Total expensed	200milyo	312,667		263,047

The Society recognized life cycle maintenance grant revenue of \$246,596 (2013 - \$258,647) from the City of Calgary of which \$6,046 (2013 - \$94,385) is included in accounts receivable and \$96,596 related to an unspent balance remaining from prior year which was reimbursed at 100%.

Under the same program, the City of Calgary awarded the Society an additional \$255,000 for 2015 annual life cycle maintenance expenditures. These funds will be matched by the Society.

Notes to Financial Statements

December 31, 2014

13. Deane House restoration and Hunt House conservation grants – City of Calgary

The Society was approved for a grant of \$558,000 for the Deane House restoration and \$190,000 for the Hunt House conservation from the CPRIIP Program for the Make History campaign.

Included in Phase I – East side expenditures of the Make History Fund are consulting and contractor fees of \$1,050,568 related to the Deane House restoration of which \$525,284 (50%) is to be reimbursed by the City of Calgary and \$228,796 related to the Hunt House of which \$114,398 (50%) is to be reimbursed by the City of Calgary. These reimbursements are included in accounts receivable at year end.

14. Related party transactions

During the year, the members of the Board of Directors contributed \$6,282 (2013 - \$5,741) to the Society.

15. Contributed services

Approximately 308 (2013 - 256) volunteers contributed a total of 4,994 hours (2013 - 4,452 hours) to assist the Society in carrying out its activities. Because of the difficulty of determining the fair values, these services are not recognized in these financial statements. The volunteer hours have not been audited.

16. Expenses incurred for fundraising

Expenses incurred for soliciting contributions were \$93,385 (2013 - \$88,100) including \$30,681 (2013 - \$182) paid to employees and \$33,712 (2013 - \$65,363) in consulting fees paid to external businesses involved in fundraising.

17. Financial instruments

The Society's use of financial instruments and its exposure to risks associated with such instruments arises out of its normal course of operations and investing activities. Operations are located in Calgary, Alberta.

Credit risk

Credit risk arises from the potential that a counter party will fail to perform its obligations. The Society is exposed to credit risk from customers. However, the Society has a significant number of long-standing customers which minimizes the concentration of credit risk.

Notes to Financial Statements

December 31, 2014

17. Financial instruments (continued)

Currency risk

Currency risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign currency rates. The Society is exposed to currency risk on its U.S. dollar denominated restricted marketable investments. The Society does not use derivative instruments to reduce its exposure to foreign currency risk.

Market risk

The Society is exposed to the risk that the fair value of its restricted marketable investments that bear interest at a fixed rate will fluctuate because of changes in the market rate of interest and investments in securities will fluctuate because of price changes on public markets.

Financial assets

The carrying amounts of financial assets recognized in the financial statements consist of those:

	-	2014	 2013
Measured at amortized cost Measured at fair value	\$	1,719,280 7,585,485	\$ 1,533,107 8,595,668
	\$	9,304,765	\$ 10,128,775

18. Commitments and contingencies

The Society has agreed to maintain the Colonel Macleod Statue and the interpretive node surrounding the statue until 2015 subsequently renewable for periods of 10 years. The Society expects to maintain the statue indefinitely. The amount of this commitment cannot be determined with any degree of certainty and therefore a value has not been recorded in these financial statements.

Under the Major Community Facilities Program grant for which the Society received a total of \$8,000,000, the agreement stipulates if the Society fails to complete the approved purpose and meet the reporting requirements by June 15, 2015, the Society must repay all or part of the proceeds. On February 27, 2015 an extension of the deadline from June 15, 2015 to March 15, 2016 was granted.

19. Comparative figures

The financial statements for the prior year have been reclassified, where applicable, to conform to the presentation used in the current year. The changes do not affect prior year earnings.