

FORT CALGARY

ANNUAL REPORT 2015



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FORT CALGARY'S BRAND

Fort Calgary is the symbolic heart and hub of the community. From its majestic and sweeping vantage point, Fort Calgary represents the actual genesis of the city that surrounds it today.

It is the authentic lens through which Calgary's history is interpreted and presented to frame the values, codes of conduct and distinctive character that spread into every facet of today's society, culture and commercial development.

For those who cherish the significance of authenticity and the relevance of roots, "The Fort" is the enduring opportunity to understand, touch and experience the birthplace of Calgary's character, spirit and deeply enshrined values.

“ Really thought the program was excellent! The 'hands on' activities were well suited to this grade level. Thank you for a very informative and enjoyable day!”

—Grades 1 & 2 Teacher



Uniform try-on with the RCMP Veterans

CHAIRMAN AND CEO REPORT



Canada Day Opening Ceremonies with the Black Otter Singers

On behalf of the Fort Calgary Board of Directors and staff, we are pleased to present Fort Calgary's 2015 Annual Report and Financial Statements. The Financial Statements include statements of financial position, operations and fund balances. Despite a very challenging economic environment, we are pleased and proud to report that Fort Calgary had another very successful year.

2015 was also a very busy year. The first two phases of our **MAKE** History project were completed. Phase One, which included the rehabilitation of the Deane House and the restoration of the Hunt House, was completed in mid-October. The much loved Deane House garden, which was relocated to the Fort Calgary community garden in 2014, was returned and expanded. In December of 2015, the owners of the River Café moved into the house to complete the kitchens, washrooms and interior décor. We expect the Deane House to be open in the late spring of 2016 and look forward to this wonderful addition to Fort Calgary.

The plaza at the east end of the Elbow River Bridge, that includes a bronze statue of a Mountie, was also completed in 2015. This plaza connection, the Elbow River Bridge, the George C. King Bridge across the Bow River and the RiverWalk, are used by thousands of people daily and make attractive and safe connections to all of the surrounding neighbourhoods. We wish to thank the Calgary Municipal Land Corporation (CMLC) for their contribution to the completion of the **MAKE** History project.

Construction of the Phase Two 1875 Fort Interpretive Exhibit began in July 2015 and finished on schedule in November 2015. This very dramatic and thought-provoking installation marks the place where Calgary began. We hope that you will stand there and think about your own history and the history of your ancestors who came before you. It is also a wonderful place to imagine the future and your place in it.

We continued to fundraise for Phase Three of the **MAKE** History project – the upgrading and expansion of the Interpretive Centre. In 2015, we worked on finalizing the design and securing the necessary development approvals and are optimistic that Phase Three will break ground in 2016.

Thank you to all our donors, volunteers, partners, staff and fellow Board members for their support and commitments to Fort Calgary. Over the last few years, we have watched the Fort Calgary family grow and we are very proud to work with all of you.

We look forward to 2016 and all of the challenges and excitement that another year brings.

Yours truly,


Dr. Cecilia Gossen


Sara-Jane Gruetzner

BOARD OF DIRECTORS 2015

EXECUTIVE COMMITTEE

Cecilia Gossen	Chairman
Grant Borbridge	Vice-Chairman
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Doug Straus	Director
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Victor Kroeger	Honourary



Dr. Cecilia Gossen

Chairman



Sara-Jane Gruetzner

President & CEO

FORT CALGARY'S MISSION

Fort Calgary is committed to creating a place where geography and history intersect with people to reinforce Fort Calgary as the historical centre of the community. The Fort Calgary Business Plan includes six goals that work together to accomplish Fort Calgary's mission. The 2015 Annual Report summarizes our achievements relative to these six goals.



TO CREATE A HOME FOR ALL CALGARIANS.

Fort Calgary is Calgary's birthplace. It is one of Calgary's national, provincial and municipal historic sites. Our goal is to raise Calgarian's awareness of the role that Fort Calgary played in the development of the city of Calgary.

Ultimately, Fort Calgary will have created a place where Calgarians came and will come for all kinds of reasons: educational, social, recreational and business. They will leave feeling that they understand, respect and are connected to their history. Fort Calgary will position itself as a major park in the rapidly changing community of East Village.



Mountie Day crafts

IN 2015 FORT CALGARY...

- » Continued to focus on special events and programs for families.
- » Hosted "Who is Boo: The Terrific Tales of One Trickster Rabbit", an art exhibit featuring the work of Jason Carter and Bridget Ryan.
- » Hosted the Running Room's 6th Annual Hypothermic Half Marathon.
- » Hosted Winter Carnival, a free family event, attended by 2,371 people.
- » Hosted Mountie Day on May 18, 2015. Members of the RCMP Veterans' Association welcomed over 200 visitors, sharing stories of their service over birthday cake and coffee.
- » Offered free admission to all seniors during Seniors Week (June 1-7).
- » Hosted the Peace Walk for Aboriginal Reconciliation on June 11, 2015. The event was co-facilitated by Fort Calgary, the Aboriginal Friendship Centre of Calgary and the Aspen Family and Community Network Society. Drummers sang, Elders spoke, about 30 people took part in the walk and over 200 people joined us for the feast and gathering at the end.
- » Hosted Canada Day, a free family event for over 20,000, including a free pancake breakfast for 2,500 and complimentary all-day activities.
- » On Canada Day, Fort Calgary partnered with:
 - East Village to present the Canada Day Street Fair and the East Village Show & Shine car show.
 - Artists Alex Park and Paul Birnie, to offer a pop-up presentation of 50@150 – a show featuring portraits of 50 famous Canadians for Canada's 150th anniversary in 2017.
 - The Aboriginal Friendship Centre of Calgary to offer Indigenous games facilitation for the public.
 - The City of Calgary and other community organizations to coordinate marketing and transportation options.
- » Staged the horse form-up for the Calgary Stampede Parade.
- » Hosted the Stampede Round-Up and Oxford Stomp – with these two events, The Rotary Club of Calgary raised over \$400,000 for local charities.
- » Hosted Chasing Summer, the Wanderlust 108 yoga festival and the NHL Face-Off Season Opener which connected over 19,000 young adults to Fort Calgary.
- » Hosted Heritage Day in partnership with the Chinook Country Historical Society as part of their Historic Calgary week program. Fort Calgary offered free admission to all visitors – over 600 guests.
- » Hosted Alberta Culture Days celebrations and participated in Doors Open YYC. Activities featured tours of Fort Calgary's 'Back of House', live music and theatre performances, an Aboriginal art exhibition and a Powwow dance workshop for the public. Fort Calgary offered free admission to these events over the last weekend in September.

BUSINESS PLAN – YEAR IN REVIEW 2015

- » Hosted Beakerhead's 'Station B' and opening night celebrations, welcoming thousands of people to engage with art, science and engineering on the Fort Calgary grounds.
- » Hosted 60+ local artisans at the annual Artisan's Fair.
- » Collected food and cash donations for the Veteran's Food Bank at Fort Calgary's Remembrance Day Ceremony.
- » Donated passes to community and corporate fundraisers.
- » In association with the Suncor Energy Foundation, Fort Calgary hosted a community dinner for over 300 neighbourhood shelter residents.
- » Increased the numbers of followers on Facebook by 30%, on Twitter by 75% and on Instagram by 100%. Increased overall social media engagements by over 200%!
- » Welcomed 25,088 visitors to the Interpretive Centre.
- » Hosted visitors from across Canada and from over 80 countries around the world.
- » Shared our history with Fort Calgary Preservation Society members.
- » Delivered 13,210 Education Programs to 6,608 students.
- » 1,288 Education Programs (9%) were made available to 644 students through Fort Calgary's Equal Access Program, which offers free program fees and busing to qualifying low-income schools.
- » Six volunteers contributed 234.5 hours of volunteer service to Education Programs.
- » Continued to operate Education Programs at full capacity and with a wait list.
- » Added two new school programs and continued to develop and improve existing programs.
- » Continued the Junior High Program and maintained 2014 attendance numbers.
- » Increased engagement with the Home School community by offering seven education program days to over 100 home-school students.
- » Distributed resource kits to 50 classrooms – a 25% increase.
- » Delivered four weeks of summer camp programming to local children.
- » Partnered with Enbridge Inc. to maintain and expand the excellent volunteer program.
- » Welcomed 210 volunteers who contributed 3,871.5 volunteer hours.
- » Celebrated Fort Calgary's volunteers at the annual Volunteer Recognition Event.
- » Continued a volunteer woodworking program to supply museum shop items.
- » Offered the community a diverse and wide range of volunteer opportunities.
- » Fostered volunteer partnerships with the RCMP Veterans' Association, Youth Volunteer Corps, Vecova Centre for Disability Services, Progressive Alternatives Society of Calgary, The North-West Mounted Police Commemorative Association and Jack James High School.
- » Maintained partnerships with the Alberta Museums Association, Travel Alberta, Tourism Calgary and Propellus.



Celebrating Canada Day

GOAL 2

TO CREATE AN ENVIRONMENT WHERE NATURAL LANDSCAPES, BUILT ENVIRONMENTS AND HUMAN EXPERIENCES OFFER VISITORS A RESPITE FROM EVERYDAY LIFE.

Fort Calgary will be a place that provides quiet, reflective, meaningful experiences in contrast to an increasingly rapid, complex, technological and fragmented world.

IN 2015 FORT CALGARY...

- » Fulfilled Fort Calgary’s stewardship role and obligations.
- » Cultivated Fort Calgary’s award winning Suncor Energy Foundation Community Garden project.
- » Produced and donated 923 lbs. of vegetables to The Women’s Centre of Calgary, The Alex HomeBase community kitchen, The Youth Culinary Arts Program at Raido House and New Horizon Housing.
- » As the recipient of the 2014 Robert R. Janes Award for Social Responsibility, Fort Calgary hosted and facilitated an Alberta Museums Association workshop on social responsibility using our Community Garden as a model.
- » Participated in the annual Calgary Horticultural Society’s Garden Show and garlic exchange.
- » Began moving plants back into the newly restored Deane House Garden.
- » Enhanced the prairie garden.
- » Developed and delivered high-quality operation and maintenance standards.
- » Over 250,000 people experienced Fort Calgary via the RiverWalk, the George C. King Bridge over the Bow River and the Elbow River Bridge, which expanded our connections to neighbouring communities.
- » Over 50,000 people used the Fort Calgary site for a variety of informal activities: kite flying, yoga, sketching, boot camps, cross country skiing, etc.



Horse wagon rides at Winter Carnival

GOAL 3

TO ACHIEVE CULTURAL, FINANCIAL AND ENVIRONMENTAL BALANCE WHILE RESPECTING FORT CALGARY'S VALUES.

Fort Calgary's biggest challenge is to achieve financial stability while maintaining the mandate to interpret Fort Calgary's history. The mandate to generate revenue is not at the expense of fulfilling our mission.

IN 2015 FORT CALGARY...

- » Maintained the business model which integrates all aspects of Fort Calgary's mandate and is focused on achieving financial sustainability.
- » Continued fundraising for Fort Calgary's **MAKE** History Campaign.
- » Promoted integrated visitor experiences; bus and interpretive tours combined with lunches and dinners.
- » The Food & Beverage department welcomed 76,219 clients.
- » Maintained revenue consistent with the 2014 Food & Beverage revenues.
- » Catered to 53,550 guests in the 1888 Barracks for breakfast, lunch and dinner.
- » Hosted a combined total of 1,180 events in the 1888 Barracks.
- » Continued our very successful Sunday Brunch – increasing brunch revenue by 42% over 2014!
- » Continued to foster community partnerships – See Goal One.



Volunteers in the Community Garden

“I volunteer with the artifact collection and my role is entering the catalogue records for the artifact books onto the PastPerfect database program. I enjoy this task because the books cover a variety of topics from the early twentieth century including cooking, physical exercise and children's stories.” — Fort Calgary Volunteer

“This museum has been put together with imagination, taste and humour – well done!”
—Museum Visitor

GOAL 4

TO HIGHLIGHT THE PAST (1875 - 1914), PRESENT AND FUTURE OF CALGARY.

Fort Calgary is unique. It is a national, provincial and municipal historic site that marks the original location of the 1875 NWMP Fort built at the confluence of the Bow and Elbow Rivers. It is a site that has been used for many purposes, by many cultures for thousands of years. Today it is a major community gathering place in the rapidly developing East Village.

Fort Calgary is the lens through which to interpret Calgary's origins and to look towards its future.

IN 2015 FORT CALGARY...

- » Finished both Phases One and Two of the **MAKE** History Project. Phase One consisted of the Deane House rehabilitation, the Hunt House restoration and revitalization of the surrounding park and gardens. Phase Two consisted of an installation of an Interpretive Exhibit on the original 1875 Fort site.
- » Received a grant from the Canada Cultural Spaces Fund. The grant allowed Fort Calgary to completely update the décor and audio visual equipment of the Burnswest Theatre making it an up and coming venue for a range of uses. The grant allowed Fort Calgary to replace the existing artifact storage with a brand new, state of the art, museum quality rolling storage system. A hygrothermograph and a specialized display case were purchased to further the preservation of the collection.
- » Continued to increase the number of artifact records on Fort Calgary's database program, allowing for improved access to the collection.
- » Continued to photograph the artifact collection.
- » Continued on with an artifact deaccessioning project which will result in a stronger connection between Fort Calgary's collection, programming and exhibits, and allow for easier access to core material.
- » Offered 15 different education program options plus four different in-classroom resource kits.
- » Worked to make changes to existing education programs that will further reinforce the Fort Calgary brand, site and stories.
- » Refined and implemented the Fort Calgary brand.
- » Successfully reached out into the community with the travelling Fort Calgary Roadshow. We helped participants try on the Mountie Red Serge at the Saddletown and Country Hills library branches.



Education Program in action

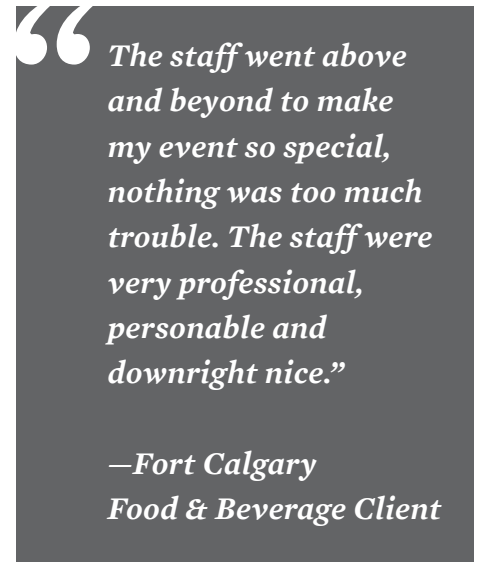


TO PLAY A ROLE IN THE PROMOTION OF FORT CALGARY AS A PLAYER IN THE DISCUSSION AND DEBATE ON CURRENT ISSUES.

Fort Calgary currently hosts many meetings, seminars and presentations on topics that impact Calgary. Fort Calgary is the place where the discussion begins – whatever the topic.

IN 2015 FORT CALGARY...

- » Facilitated numerous public, private and non-profit sector functions focused on shaping the present and future of Calgary.
- » Evaluated and fostered Fort Calgary's ongoing and proactive role in the discussion of Calgary.
- » Hosted numerous clients who use Fort Calgary to discuss current and future issues related to Calgary.



The staff went above and beyond to make my event so special, nothing was too much trouble. The staff were very professional, personable and downright nice.”

*—Fort Calgary
Food & Beverage Client*



TO SHOW LEADERSHIP WHILE MANAGING FORT CALGARY'S CHANGING ROLES, RESPONSIBILITIES AND CHALLENGES.

Public institutions, as reflections of cultures and communities, are constantly changing. Sustainability is Fort Calgary's biggest challenge. Understanding and reflecting the needs of the community will help to achieve sustainability. Fort Calgary needs to be relevant to Calgarians in

order to achieve sustainability. To become relevant requires constant change in response to changing community and tourism demands, needs and preferences.

IN 2015 FORT CALGARY...

- » Continued participation in the Old Forts Trail (OFT) partnership.
- » Actively participated in Society of Educational Resource Groups (SERG).
- » Actively participated in the Stampede Parade Committee.
- » Continued membership with Tourism Calgary which builds Fort Calgary's brand with visitors from around the world via their website and allows for networking at local events to build our profile locally.
- » Participated collaboratively with Calgary's other civic partners.
- » Maintained a partnership with the Calgary Attractions Consortium to promote Fort Calgary in conjunction with 14 other city attractions including: Calgary Zoo, Glenbow Museum, Heritage Park, Calgary Stampede, Telus Spark, Calaway Park, National Music Centre, Bow Habitat Station, etc.
- » Invested in Fort Calgary's dedicated, enthusiastic and committed employees.
- » Invested in Fort Calgary's dedicated, enthusiastic and committed volunteers.
- » Produced strong and stable financial results.
- » Built on Fort Calgary's year-round reputation as a tourism destination.
- » Attended the Alberta Museums Association Conference and the Canadian Museums Association Conference.
- » Presented at the Alberta Museums Association Conference on sustainability in a museum environment.
- » Continued to ensure the success of Doors Open YYC. Fort Calgary was instrumental in the initiation of this program.

DONORS FOR 2015 – OPERATING FUND AND CAPITAL FUND

PLATINUM DONORS - \$100,000 AND OVER

The City of Calgary

GOLD DONORS - \$25,000 TO \$99,999

Province of Alberta
Alberta Museums Association
Enbridge Inc.
Suncor Energy Foundation

SILVER DONORS - \$15,000 - \$24,999

Government of Canada

BRONZE DONORS - \$5,000 - \$14,999

Canadian Museums Association

DONORS - \$1,000 - \$4,999

-

DONORS – \$1,000 AND UNDER

Cecilia Casey
Derk Doornbos
Elizabeth Garcia
Sara Jane Gruetzner
Ruth Horney
Telus

DONORS – MAKE HISTORY CAMPAIGN FUND TO DECEMBER 31, 2015

PLATINUM DONORS - \$100,000 AND OVER

Government of Canada, Building Canada Fund
Government of Canada, Canada Cultural Spaces Fund
Province of Alberta, Major Community
Facilities Program
Alberta Historical Resources Foundation
The City of Calgary
Canadian Natural Resources Ltd.
Encana Corporation
Nexen Inc.
Pembina Pipeline Corp.
Penn West Exploration

GOLD DONORS – \$25,000 TO \$99,999

Ruth Barker
David & Leslie Bissett Fund through
The Calgary Foundation
Cadmus Funds through The Calgary Foundation
Enbridge Inc.
Wilf & Marg Gobert
Jack & Carol Marshall
Chuck Meagher

SILVER DONORS – \$15,000 TO \$24,999

Sara-Jane Gruetzner
Running Room Canada Inc.

BRONZE DONORS – \$5,000 TO \$14,999

FirstEnergy Capital Corp.
Tom & Audrey Martin
Mauro Reality Ltd.
Randall & Cecilia Gossen
Roy & Emma Wilson

DONORS – \$1,000 TO \$4,999

Alberta Foundation for the Arts
Anonymous
Coril Holdings Ltd.

Louise Crane
James Elliott
Gordon W. Franson
Jewish War Veterans of Canada
Gerald L. Knowlton
Victor Kroeger
Toby Lawrence (in recognition of Roma
Macleod Lawrence)
James T. (Terry) & Gayle McCoy
MEG Energy Corp.
Douglas Mills
William G. & May E. Pringle
Probus Club of Calgary
Sawgrass Investments Ltd.
Susie Sparks
Joanne Steinmann
John & Linda Stewart
Wellington West Capital

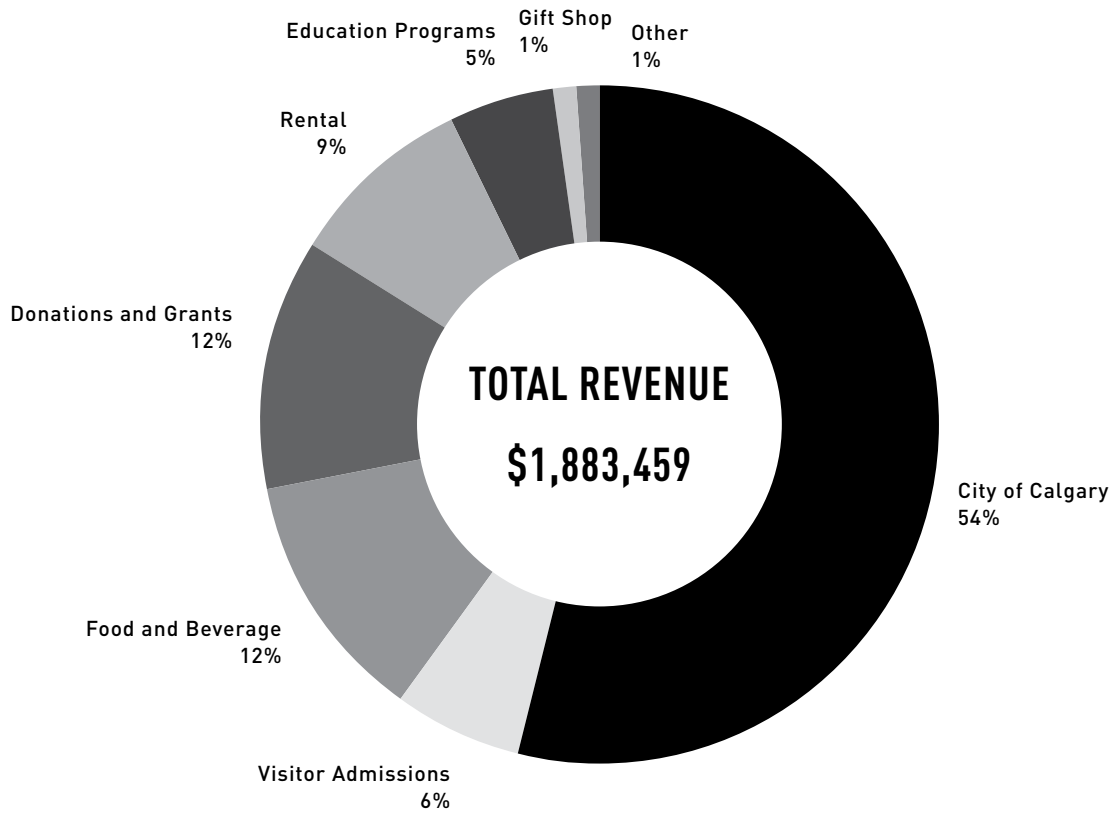
DONORS – UNDER \$1,000

Louise Aboussafy, Donna Alberts (In memory of
Charles Walter (Joe) Nolan), Joanne Alexander, Lois &
Thomas Andrew (In memory of Charles Walter (Joe)
Nolan), John Ayer IV, Gerald Blezy, Sheila Brew (In
memory of Charles Walter (Joe) Nolan), Ian Brownlee,
William Grey Buchanan, Calgary Winter Club, Cecilia
Casey, Ed Chetner, Susan Church, The Confabulators,
Susan Cosgrove (In memory of John Ayer), Daughters
of the American Revolution – Heritage Chapter, Derk
Doornbos, Bruce E. Dunn, Dr. Maxine M. Elliot (In
memory of Charles Walter (Joe) Nolan), Donald &
Christa Ellis, Donna Flotre, Sandra & Barry French (In
memory of Charles Walter (Joe) Nolan), Valerie Ann
Frost, Ed & Joan Gaetz (In memory of Joanne Hawkes),
Jean Genaske, Klaus & Sandra Gerhardt (In memory
of Charles Walter (Joe) Nolan), Jim Glover, Dorothy
Gray (In memory of Charles Walter (Joe) Nolan), Robin
Greschner, Alvin Grier, Kevin L. Harrison, Robert &
Beverly Head (In memory of Charles Walter (Joe)
Nolan), Bill & Sharran Herriot (In memory of Joanne
Hawkes), History In the Making Volunteers, Margaret
P. Hooper, Margolee Horn (In memory of Charles

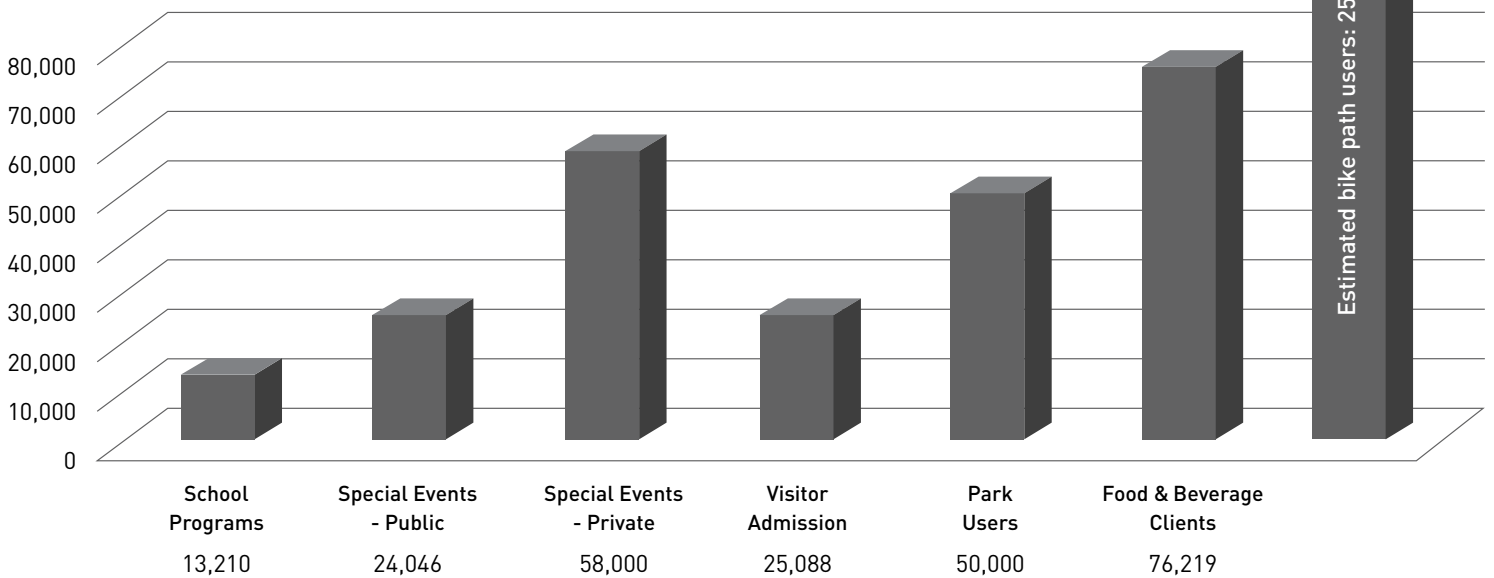
Walter (Joe) Nolan), Ruth Horney, Leonore J. Hunt,
M.E. James, Sharon Jankey (In memory of John Ayer),
John & Edna Kenny (In memory of Charles Walter (Joe)
Nolan), Horst & Gery Kersten, Gail Kessler, Raymond
& Mary Kettenbach (In memory of John Ayer), David
& Linda LaBarre (In memory of John Ayer), John D.
Langenberger, Jack & Ruth Lee-Knight (In memory of
Charles Walter (Joe) Nolan), Lightstream Resources
Ltd., Thomas Lipp, Terry Lockhart, Eric Longeway
(In memory of Charles Walter (Joe) Nolan), Valerie
Longmoor, Richard Louie (In memory of John Ayer),
Stephen MacNeil, H. David Matthews (In memory of
John Ayer), Margaret McCord, Dennis McDermott,
Hugh McNally (In memory of Charles Walter (Joe)
Nolan), , Kevin & Margaret Meagher, Marvel Miller,
Ron and Carol Moore, Joan P. Nicholson (In memory
of Joanne Hawkes), Larry J. Nicolay, Inez Nolan (in
memory of Charles Walter (Joe) Nolan), E.J. Nolan (In
memory of Charles Walter (Joe) Nolan), P. Joan Nolan
(In memory of Charles Walter (Joe) Nolan), Lynne
Oishi, Orpha Parfett (In memory of Charles Walter (Joe)
Nolan), Glen & Ruby Patterson (In memory of Charles
Walter (Joe) Nolan), RCMP Veterans' Association –
Calgary Division, Read Jones Christoffersen Ltd., G.
Neil Reddekopp (In memory of Charles Walter (Joe)
Nolan), Kate Reeves, Diane Reid, RioCan Management
Inc., Hugh Alan Robertson, Round the Block Tours Inc.,
Lance & Adline Saunders, Walt Semenoff (In memory
of Charles Walter (Joe) Nolan), Judith Gene Setrakov,
James Seymour, Nancy Jean Smith, Vernon & Kathleen
Smith (In memory of Charles Walter (Joe) Nolan),
Bernard J. Smyth (In memory of John Ayer), Brad Somer,
John Spearn, Andrew Stewart, Dee Stout, Doug Straus,
Walter & Pearl Sultan (In memory of Charles Walter
(Joe) Nolan), Rafael Talavera (In memory of John Ayer),
Roy & Janet Taylor, Roy & Gladys Teske (In memory of
Charles Walter (Joe) Nolan), Eva Thomas, The City of
Calgary Aldermanic Office (In memory of John Ayer),
Unitarian Church of Canada, Marijke van Wijk, Garth
Walker, Lyman E. Walker (In memory of Charles Walter
(Joe) Nolan), Patrick Webb, Westmount School, Janet
Wetter, Geoff & Eileen Wilson (In Memory of Joanne
Hawkes), Penny Young

SOURCES OF FUNDING

OPERATING REVENUE RECEIVED IN THE YEAR ENDED 2015



TOTAL VISITATION = 496,563



STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2015 WITH COMPARATIVE FIGURES FOR 2014

	GENERAL FUND	CAPITAL FUND	ENDOWMENT FUND	MAKE HISTORY FUND	TOTAL 2015	TOTAL 2014
Current Assets:						
Cash	\$ 324,797	\$ -	\$ -	\$ -	\$ 324,797	\$ 295,429
Restricted Cash	30,211	90,108	3,334	117,522	241,175	491,710
Accounts Receivable	76,633	46,800	-	527,852	651,285	932,141
Due from Capital Fund	-	-	-	-	-	41,494
Inventory	39,938	-	-	-	39,938	40,097
	471,579	136,908	3,334	645,374	1,257,195	1,800,871
Restricted Marketable Investments (recorded at market value)	180,646	-	252,385	3,670,451	4,103,482	7,585,485
Equipment	12,181	92,174	-	-	104,355	117,193
	\$ 664,406	\$ 229,082	\$ 255,719	\$ 4,315,825	\$ 5,465,032	\$ 9,503,549
Current Liabilities:						
Accounts Payable	\$ 349,578	\$ 14,738	\$ -	\$ 1,275,767	\$ 1,640,083	\$ 1,004,639
Due to Make History Fund	-	-	-	-	-	41,494
Deferred Revenue	19,122	-	-	-	19,122	23,395
Deferred Contributions	6,526	-	-	-	6,526	80,804
	375,226	14,738	-	1,275,767	1,665,731	1,150,332
Fund Balances:						
Invested in Capital Assets	12,181	92,174	-	-	104,355	117,193
Externally Restricted	-	22,492	255,719	3,040,058	3,318,269	7,818,711
Internally Restricted	204,331	99,678	-	-	304,009	385,200
Unrestricted	72,668	-	-	-	72,668	32,113
	289,180	214,344	255,719	3,040,058	3,799,301	8,353,217
	\$ 664,406	\$ 229,082	\$ 255,719	\$ 4,315,825	\$ 5,465,032	\$ 9,503,549

The Society's audited financial statements are available upon request. Please call 403.290.1875 or visit www.fortcalgary.com.

STATEMENT OF OPERATIONS AND FUND BALANCES YEAR ENDED DECEMBER 31, 2015 WITH COMPARATIVE FIGURES FOR 2014

	GENERAL FUND	CAPITAL FUND	ENDOWMENT FUND	MAKE HISTORY FUND	TOTAL 2015	TOTAL 2014
Revenue:						
City of Calgary Grant	\$ 1,026,008	\$186,004	\$ -	\$ -	\$ 1,212,012	\$ 1,228,914
Donations and Grants	206,083	200	140	170,894	377,317	292,064
Food and Beverage (net)	233,016	-	-	-	233,016	232,482
Rental	172,543	-	-	-	172,543	131,007
Visitor Admissions	122,364	-	-	-	122,364	113,281

Continued on next page.

THE FORT CALGARY PRESERVATION SOCIETY

	GENERAL FUND	CAPITAL FUND	ENDOWMENT FUND	MAKE HISTORY FUND	TOTAL 2015	TOTAL 2014
Education Programs	92,636	-	-	-	92,636	75,935
Canada Cultural Spaces Fund Grant				269,789	269,789	-
Hunt House Conservation Grant - City of Calgary	-	-	-	43,424	43,424	114,398
Hunt House Grant - Alberta	-	-	-	35,410	35,410	108,000
Historical Resources Foundation						
Deane House Restoration Grant - City of Calgary	-	-	-	1,769	1,769	525,284
Deane House Tenant Recovery				182,630	182,630	-
Other	15,705	-	-	-	15,705	24,703
Unrealized Gain on Marketable Investments	-	-	-	18,073	18,073	110,756
Gift Shop (net)	15,104	-	-	-	15,104	15,849
Interest Income	-	1,202	4,062	121,083	126,347	175,257
	1,883,459	187,406	4,202	843,072	2,918,139	3,147,930
Expenses:						
Salaries and Benefits	916,987	-	-	-	916,987	912,409
Administration	606,741	2,826	-	-	609,567	573,805
Life Cycle Maintenance	-	297,400	-	-	297,400	312,667
Phase I - East Side	-	-	-	2,082,030	2,082,030	2,060,722
Phase II - 1875 Fort	-	-	-	2,215,134	2,215,134	110,062
Phase III - Interpretive Centre	-	-	-	913,353	913,353	126,762
Utilities	163,374	-	-	-	163,374	168,442
Unrealized Loss on Marketable Investments	25,189	-	7,069	-	32,258	881
Communications and Marketing	59,684	-	-	-	59,684	59,140
Fundraising Administration	-	-	-	112,567	112,567	157,072
Equal Access	-	-	10,000	-	10,000	10,000
Capital Development	-	8,205	-	-	8,205	4,369
Volunteer Operations	12,673	-	-	-	12,673	13,012
Education	14,540	-	-	-	14,540	12,427
Loss on Disposal of Assets	-	909	-	-	909	6,600
Amortization	3,045	20,329	-	-	23,374	23,157
	1,802,233	329,669	17,069	5,323,084	7,472,055	4,551,527
Excess (Deficiency) of Revenue over Expenses	81,226	(142,263)	(12,867)	(4,480,012)	(4,553,916)	(1,403,597)
Fund Balances, beginning of year as previously stated	273,854	290,707	268,586	7,878,707	8,711,854	9,756,814
Prior Period Adjustments	-	-	-	(358,637)	(358,637)	-
Interfund Transfer	(65,900)	65,900	-	-	-	-
Fund Balances, end of year	\$289,180	\$214,344	\$255,719	\$3,040,058	\$3,799,301	\$8,353,217

The Society's audited financial statements are available upon request. Please call 403-290-1875 or visit www.fortcalgary.com.

THANK YOU

— **FOR ANOTHER GREAT YEAR** —



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