

# FORT CALGARY

## ANNUAL REPORT 2014





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## FORT CALGARY'S BRAND

Fort Calgary is the symbolic heart and hub of the community. From its majestic and sweeping vantage point, Fort Calgary represents the actual genesis of the city that surrounds it today.

It is the authentic lens through which Calgary's history is interpreted and presented to frame the values, codes of conduct and distinctive character that spread into every facet of today's society, culture and commercial development.

For those who cherish the significance of authenticity and the relevance of roots, "The Fort" is the enduring opportunity to understand, touch and experience the birthplace of Calgary's character, spirit and deeply enshrined values.

*“The hands on experience was excellent! The students were very engaged and learned so much from the visit. Thank you!  
—Grades 1 & 2 Teacher*



Members of RCMP with students

# CHAIRMAN AND CEO REPORT



Phase Two Sod Turning Ceremony for the 1875 Fort Interpretive Exhibit

On behalf of the Fort Calgary Board of Directors and staff, we are pleased to present Fort Calgary's 2014 Annual Report and Financial Statements. The Financial Statements include statements of financial position, operations and fund balances. 2014 was another very successful year and we are both proud to present our results.

2014 was the year we saw our plans becoming reality. On the east side of the Elbow River, Phase One of our MAKE History project was in full construction. The project was delayed for a couple of months while The City of Calgary provided unexpected and very welcome bank stabilization and flood proofing of the site. The long awaited Deane House rehabilitation and Hunt House restoration neared completion and negotiations continued on the transfer of the Métis Cabin to the site. New plans for the gardens and landscaping were also completed.

We also watched the completion of the new Elbow River bridge. The bridge is part of the Calgary Municipal Land Corporation's (CMLC) RiverWalk through East Village and creates some very important connections and opportunities between Fort Calgary, the Deane House, the Hunt House and the Métis Cabin. A special thank you to CMLC for their continued and supportive role in the completion of the Fort Calgary Master Plan.

With Phase One of the MAKE History project well under way, we proceeded with turning sod on Phase Two – a creative imagining of the 1875 Fort. What was it like to stand there and imagine a city? That is the conversation we wanted to stimulate while standing on the original fort site. The project will be completed in 2015 and installation will start following the Stampede.

We continued to fundraise for Phase Three of the MAKE History project – the upgrading and expansion of the Interpretive Centre. Thank you to all our donors who share our vision. When complete, Fort Calgary will be a very special place in the hearts of all Calgarians.

We are all very excited to see our plans become reality. It would not be happening without support from the Fort Calgary family. We want to thank the Fort Calgary staff, our donors, partners, volunteers and fellow Board members for their continued enthusiasm. We are very proud to work with all of you.

Yours truly,

*Cecilia Gossen*

Dr. Cecilia Gossen

*Sara-Jane Gruetzner*

Sara-Jane Gruetzner

## BOARD OF DIRECTORS 2014

### EXECUTIVE COMMITTEE

Cecilia Gossen	Chairman
Grant Borbridge	Vice-Chairman
James Elliott	Treasurer
John Ayer IV	Secretary
Jack Marshall	Past President

### DIRECTORS

Wilf Gobert	Director
Robin Greschner	Director
Kevin Harrison	Director
Jack Lee Knight	Director
Doug Mills	Director
Doug Straus	Director
Tom Martin	Director
Patrick Webb	Director <i>(until October 2014)</i>
Derk Doornbos	Director <i>(from October 2014)</i>
Victor Kroeger	Honourary
Chuck Meagher	Honourary



**Dr. Cecilia Gossen**

Chairman



**Sara-Jane Gruetzner**

President & CEO

## FORT CALGARY'S MISSION

Fort Calgary is committed to creating a place where geography and history intersect with people to reinforce Fort Calgary as the historical centre of the community. The Fort Calgary Business Plan includes six goals that work together to accomplish Fort Calgary's mission. The 2014 Annual Report summarizes our achievements relative to these six goals.



### TO CREATE A HOME FOR ALL CALGARIANS.

Fort Calgary is Calgary's birthplace. It is one of Calgary's national, provincial and municipal historic sites. Our goal is to raise Calgarian's awareness of the role that Fort Calgary played in the development of the city of Calgary.

Ultimately, Fort Calgary will have created a place where Calgarians came and will come for all kinds of reasons: educational, social, recreational and business. They will leave feeling that they understand, respect and are connected to their history. Fort Calgary will position itself as a major park in the rapidly changing community of East Village.



*Crafts on Mountie Day*

### IN 2014 FORT CALGARY...

- » Continued to focus on special events and programs for young families.
- » Hosted "Down On the Farm", an art exhibit featuring photographs of Alberta's agricultural landscape and farmers sponsored by the Alberta Foundation for the Arts.
- » Featured the selected art works of Tim Mitchell. Tim is an active volunteer at Fort Calgary and a member of the RCMP Veterans' Association, Calgary Division.
- » Hosted the Running Room's 5th Annual Hypothermic Half Marathon.
- » Hosted Winter Carnival, a free family event, attended by over 2,000 people.
- » Hosted Mountie Day on May 19, 2014. Members of the RCMP Veterans' Association welcomed over 200 visitors, sharing stories of their service over birthday cake and coffee.
- » Offered free admission to all seniors during Seniors Week (June 2-8).
- » Hosted Canada Day, a free family event for over 20,000, including a free pancake breakfast for 2,700 and complimentary all-day activities.
- » Partnered with East Village to present the Canada Day Street Fair and the East Village Show & Shine car show. Partnered with other community organizations and The City of Calgary to coordinate marketing and transportation options on Canada Day.
- » Staged the horse form-up for the Calgary Stampede Parade.
- » Hosted the Stampede Round-Up and Oxford Stomp – with these two events, The Rotary Club of Calgary raised over \$400,000 for local charities.
- » Hosted X-Fest and Chasing Summer, which connected over 31,000 young adults to Fort Calgary.
- » Presented Heritage Day in partnership with the Chinook Country Historical Society as part of their Historic Calgary week program. Fort Calgary offered free admission to all visitors – over 900 guests.
- » Celebrated Alberta Culture Days in partnership with Doors Open YYC. Activities featured tours of Fort Calgary's "Back of House" and special talks from local artists and historians. Fort Calgary offered free admission – 600+ visitors over 2 days.
- » Hosted Beakerhead's "The Periodic Table," where participants rode a Ferris wheel while enjoying a meal from one of Canada's "Top Chef" contestants.
- » Hosted 60+ local artisans at Fort Calgary's Annual Artisan's Fair.
- » Collected food and cash donations for the Veterans' Food Bank at Fort Calgary's Remembrance Day Ceremony.
- » Donated over 2,000 passes to community and corporate fundraisers.
- » In association with the Suncor Energy Foundation, hosted 2 community dinners for 600+ neighbourhood shelter residents.
- » Increased the numbers of followers on Facebook by 50%, on Twitter by 60% and on Instagram by 100%. Increased overall social engagements by 250%!



*Mountie moustaches on Canada Day*

- » Welcomed 24,750 visitors to the Interpretive Centre; 14,776 Calgarians, 1,378 travelers on bus tours and 8,596 walk-in tourists.
- » Hosted visitors from across Canada and 98 countries around the world.
- » Shared our history with Fort Calgary Preservation Society members.
- » 13,757 Education Programs were delivered to 7,016 students – an increase in students of almost 10% over 2013, and our highest number of student visitors ever!
- » 1,690 Education Programs (12%) were made available to 845 students by Fort Calgary's Equal Access Program, which offers free program fees and busing to qualifying low-income schools.
- » 8 volunteers contributed 278 hours of volunteer service to Education Programs.
- » Continued to operate Education Programs at full capacity and with a wait list.
- » Continued the Junior High Program and maintained 2013 attendance numbers.
- » Increased visibility in the community, over 25% of the teachers indicated it was their first visit to Fort Calgary.
- » Offered six education program days to home-school students.
- » Increased visibility in the home-school community, selling out Fall programs.
- » Distributed resource kits to 40 classrooms.
- » Offered our new week long summer camp to 30 campers and delivered programs to 165 group campers over the summer.
- » Hosted the second annual Summer Opera Camp as part of the Calgary Opera's "Opera in the Village Summer Festival".
- » Partnered with Enbridge Inc. to maintain and expand the excellent volunteer program.
- » Welcomed 245 volunteers who contributed 4,994 volunteer hours.
- » Celebrated Fort Calgary's volunteers at the annual Volunteer Recognition Event.
- » Continued a volunteer woodworking program to supply museum shop items.
- » Offered the community a diverse and wide range of volunteer opportunities.
- » Fostered volunteer partnerships with the RCMP Veterans' Association, Youth Volunteer Corps, Vecova Centre for Disability Services, Progressive Alternatives Society of Calgary, The North West Mounted Police Commemorative Association and Jack James High School.
- » Provided volunteer opportunities to three students from SAIT's Records Management Program.
- » Provided practicums to two students from the University of Calgary Museums and Heritage Studies Program and one student from Mount Royal University.
- » Maintained partnerships with the Alberta Museums Association, Travel Alberta, Tourism Calgary and Propellus.

## GOAL 2

**TO CREATE AN ENVIRONMENT WHERE NATURAL LANDSCAPES, BUILT ENVIRONMENTS AND HUMAN EXPERIENCES OFFER VISITORS A RESPITE FROM EVERYDAY LIFE.**

Fort Calgary will be a place that provides quiet, reflective, meaningful experiences in contrast to an increasingly rapid, complex, technological and fragmented world.

### IN 2014 FORT CALGARY...

- » Fulfilled Fort Calgary's stewardship role and obligations.
- » Cultivated Fort Calgary's award winning Suncor Energy Foundation Community Garden project.
- » Produced and donated 1,786 lbs. of vegetables to The Women's Centre of Calgary, the Sunrise Community Link Resource Centre, The Youth Culinary Arts Program at Raido House and New Horizon Housing.
- » Received the Robert R. Janes award for social responsibility from the Alberta Museums Association for the Community Garden project.
- » Participated in the annual Calgary Horticultural Society's Garden Show and in the annual Hillhurst/Sunnyside Farmer's Market Fall Fair.
- » Transplanted many of the plants from the Deane House Garden to their temporary home in the Community Garden during the Deane House renovation.
- » Enhanced the prairie garden.
- » Developed and delivered high-quality operation and maintenance standards.
- » Continued working with CMLC to develop the RiverWalk, Elbow River Pedestrian Bridge and 6th Street S.E. edges.
- » Over 250,000 people travelled through Fort Calgary on the regional pathway.
- » Over 38,500 people used Fort Calgary for a variety of informal activities: walking, running, biking, kite flying, sketching, boot camps, cross country skiing, etc.



*Horse wagon rides at Winter Carnival*

## GOAL 3

### TO ACHIEVE CULTURAL, FINANCIAL AND ENVIRONMENTAL BALANCE WHILE RESPECTING FORT CALGARY'S VALUES.

Fort Calgary's biggest challenge is to achieve financial stability while maintaining the mandate to interpret Fort Calgary's history. The mandate to generate revenue is not at the expense of fulfilling our mission.

#### IN 2014 FORT CALGARY...

- » Maintained the business model which integrates all aspects of Fort Calgary's mandate and is focused on achieving financial sustainability.
- » Continued fundraising for Fort Calgary's MAKE History Campaign.
- » Promoted integrated visitor experiences, lunches, bus tours, dinners and interpretive tours.
- » Successfully launched Sunday Brunch in March 2014. Fort Calgary serves a hot and cold buffet along with made-to-order selections from the kitchen and an omelette station. Admission to the museum is included in the price of the buffet.
- » Finished renovating the Officers Mess. The floors were restored and the décor reimaged to make a bright, engaging space that feels energetic for both customers and staff.
- » The Food & Beverage department welcomed 74,450 clients in 2014
- » The 2014 Food & Beverage strategy created a 27% net sales growth for the department.
- » Catered to 53,931 guests in the 1888 Barracks for breakfast, lunch and dinner.
- » Welcomed 3,475 customers to the Murder Mystery Dinner and Theatre.
- » Hosted a combined total of 1,229 events in the 1888 Barracks, a 17% increase over 2013.
- » Continued to foster community partnerships – See Goal One.



Fresh made omelets at Sunday Brunch

“ I wanted to thank Fort Calgary for their amazing attention to detail, amazing food and overall amazing environment! I have to say that I'm so impressed with this venue that we will definitely be coming back! —Food and Breakfast Client

“ We were a party of 8 celebrating birthdays at the Fort Calgary Sunday Brunch. In a word “fantastic”! This is our new favorite brunch destination. —TripadvisorReviewer



## GOAL 4

### TO HIGHLIGHT THE PAST (1875 – 1914), PRESENT AND FUTURE OF CALGARY.

Fort Calgary is unique. It is a national, provincial and municipal historic site that marks the original location of the 1875 NWMP Fort built at the confluence of the Bow and Elbow Rivers. It is a site that has been used for many purposes, by many cultures for thousands of years, today it is a major community gathering place in the rapidly developing East Village.

Fort Calgary is the lens through which to interpret Calgary's origins and to look towards its future.

#### IN 2014 FORT CALGARY...

- » Fort Calgary broke ground on Phase Two of the Fort Calgary MAKE History project with a Sod Turning Ceremony on October 16, 2014. Phase Two consists of an installation of an Interpretive Exhibit on the original 1875 Fort Calgary site.
- » Offered 13 different education program options plus four different in-classroom resource kits.
- » Created and implemented two new Education Programs: Mountie Superheroes and The Great March West.
- » Refined and implemented the Fort Calgary brand.
- » Participated in the Calgary Teachers' Convention.
- » Successfully reached out into the community with the new travelling Fort Calgary Roadshow. In 2014, the Fort Calgary Roadshow: helped spectators try on the Mountie Red Serge at the beginning of the Tour of Alberta road race; showed visitors some cold weather artifacts from the collection at the Genesis Centre; helped children make their own pill box caps at libraries across Calgary including Alexander Calhoun, Louise Riley, Village Square and Shawnessy; shared the Fort Calgary story with shoppers at Westbrook and Marlborough Malls.
- » Increased the number of artifact records on Fort Calgary's database program, allowing for improved access to the collection.
- » Continued to photograph the artifact collection.
- » Improved access to Fort Calgary's research reports.
- » Started an artifact deaccessioning project which will result in a stronger connection between Fort Calgary's collection, programming and exhibits, and allow for easier access to core material.



*RCMP members and Veterans cut birthday cake on Mountie Day*

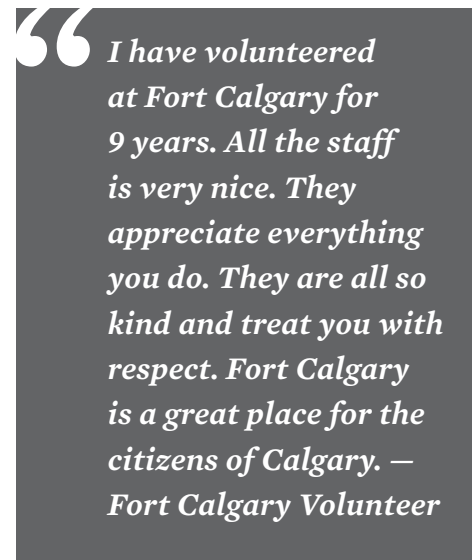


## TO PLAY A ROLE IN THE PROMOTION OF FORT CALGARY AS A PLAYER IN THE DISCUSSION AND DEBATE ON CURRENT ISSUES.

Fort Calgary currently hosts many meetings, seminars and presentations on topics that impact Calgary. Fort Calgary is the place where the discussion begins – whatever the topic.

### IN 2014 FORT CALGARY...

- » Facilitated numerous public, private and non-profit sector functions focused on shaping the present and future of Calgary
- » Evaluated and fostered Fort Calgary's ongoing and proactive role in the discussion of Calgary.
- » Hosted numerous clients who use Fort Calgary to discuss current and future issues related to Calgary.



## TO SHOW LEADERSHIP WHILE MANAGING FORT CALGARY'S CHANGING ROLES, RESPONSIBILITIES AND CHALLENGES.

Public institutions, as reflections of cultures and communities, are constantly changing. Sustainability is Fort Calgary's biggest challenge. Understanding and reflecting the needs of the community will help to achieve sustainability. Fort Calgary needs to be relevant to Calgarians in

order to achieve sustainability. To become relevant requires constant change in response to changing community and tourism demands, needs and preferences.

### IN 2014 FORT CALGARY...

- » Actively participated in the Old Forts Trail (OFT) partnership.
- » Actively participated in Society of Educational Resource Groups (SERG).
- » Actively participated in the Stampede Parade Committee.
- » Continued membership with Tourism Calgary which builds Fort Calgary's brand with visitors from around the world via their website and allows for networking at local events to build our profile locally.
- » Participated collaboratively with Calgary's other civic partners.
- » Maintained a partnership with the Calgary Attractions Consortium to promote Fort Calgary in conjunction with the other city attractions including: Calgary Zoo, Glenbow Museum, Heritage Park, Calgary Stampede, Telus Spark, Calaway Park, National Music Centre, Bow Habitat Station, Aerospace Museum, Winsport Canada and Calgary Tower.
- » Invested in Fort Calgary's dedicated, enthusiastic and committed employees.
- » Invested in Fort Calgary's dedicated, enthusiastic and committed volunteers.
- » Produced strong financial results.
- » Built on Fort Calgary's year-round reputation as a tourism destination.
- » Attended the Alberta Museums Association Conference and Heritage Canada's The National Trust Conference.
- » Continued to ensure the success of Doors Open YYC. Fort Calgary was instrumental in the initiation of this program.

# DONORS FOR 2014 – OPERATING FUND AND CAPITAL FUND

## PLATINUM DONORS - \$100,000 AND OVER

The City of Calgary

## GOLD DONORS - \$25,000 TO \$99,999

Province of Alberta  
Alberta Museums Association  
Enbridge Inc.  
Suncor Energy Foundation

## SILVER DONORS - \$15,000 - \$24,999

Government of Canada

## BRONZE DONORS - \$5,000 - \$14,999

## DONORS - \$1,000 - \$4,999

## DONORS – \$1,000 AND UNDER

William G. Buchanan	Ruth Horney
Mavis Clark	Kurt Karapinka
Glamorgan School	Michael Kealey
Sara-Jane Gruetzner	Lynne Oishi

# DONORS – MAKE HISTORY CAMPAIGN FUND TO DECEMBER 31, 2014

## PLATINUM DONORS - \$100,000 AND OVER

Government of Canada, Building Canada Fund  
Province of Alberta, Major Community Facilities Program  
Alberta Historical Resources Foundation  
The City of Calgary  
Canadian Natural Resources Limited  
Encana Corporation  
Nexen Inc.  
Pembina Pipeline Corp.  
Penn West Exploration

## GOLD DONORS – \$25,000 TO \$99,999

Ruth Barker  
David & Leslie Bissett Fund through The Calgary Foundation  
Cadmus Funds through The Calgary Foundation  
Enbridge Inc.  
Wilf & Marg Gobert  
Jack & Carol Marshall  
Chuck Meagher

## SILVER DONORS – \$15,000 TO \$24,999

Sara-Jane Gruetzner

## BRONZE DONORS – \$5,000 TO \$14,999

FirstEnergy Capital Corp.  
Running Room Canada Inc.  
Roy & Emma Wilson

## DONORS – \$1,000 TO \$4,999

Coril Holdings Ltd.  
Louise Crane  
James Elliott  
Gordon W. Franson  
Randall & Cecilia Gossen  
Jewish War Veterans of Canada  
Victor Kroeger  
Toby Lawrence (in recognition of Roma Macleod Lawrence)  
James T. (Terry) & Gayle McCoy  
William G. & May E. Pringle  
Probus Club of Calgary  
Sawgrass Investments Ltd.  
Susie Sparks  
Joanne Steinmann  
John & Linda Stewart  
Wellington West Capital

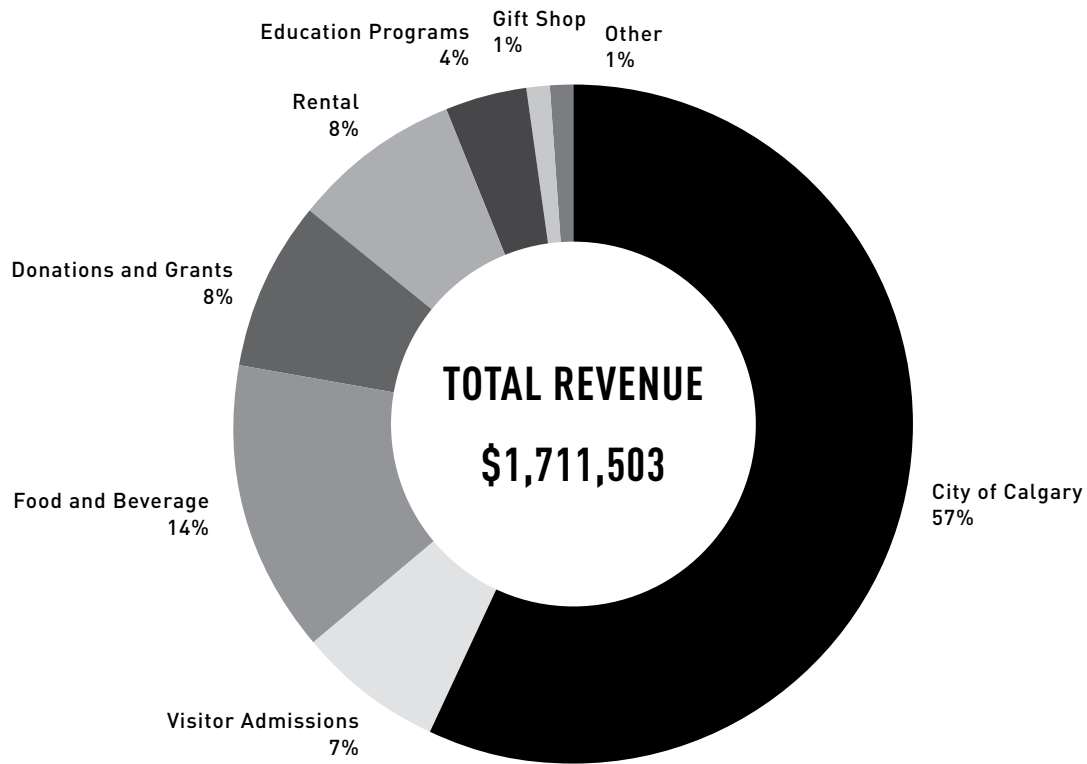
## DONORS – UNDER \$1,000

Louise Aboussafy, Donna Alberts (In memory of Charles Walter (Joe) Nolan), Joanne Alexander, Lois & Thomas Andrew (In memory of Charles Walter (Joe) Nolan), John Ayer IV, Gerald Blezy, Sheila Brew (In memory of Charles Walter (Joe) Nolan), Ian Brownlee, William Grey Buchanan, Calgary Winter Club, Cecilia Casey, Ed Chetner, Susan Church, The Confabulators, Susan Cosgrove (In memory of John Ayer), Bruce E. Dunn, Dr. Maxine M. Elliot (In memory of Charles Walter (Joe) Nolan), Donald & Christa Ellis, Donna Flotre, Sandra & Barry French (In memory of Charles Walter (Joe) Nolan), Ed & Joan Gaetz (In memory of Joanne Hawkes), Jean Genaske, Klaus & Sandra Gerhardt (In memory of Charles Walter (Joe) Nolan), Jim Glover, Dorothy Gray (In memory of Charles Walter (Joe) Nolan), Robin Greschner, Alvin Grier, Kevin L. Harrison, Robert & Beverly Head (In memory of Charles Walter (Joe) Nolan), Bill & Sharran Herriot (In memory of Joanne Hawkes), Margaret P. Hooper, Margolee Horn

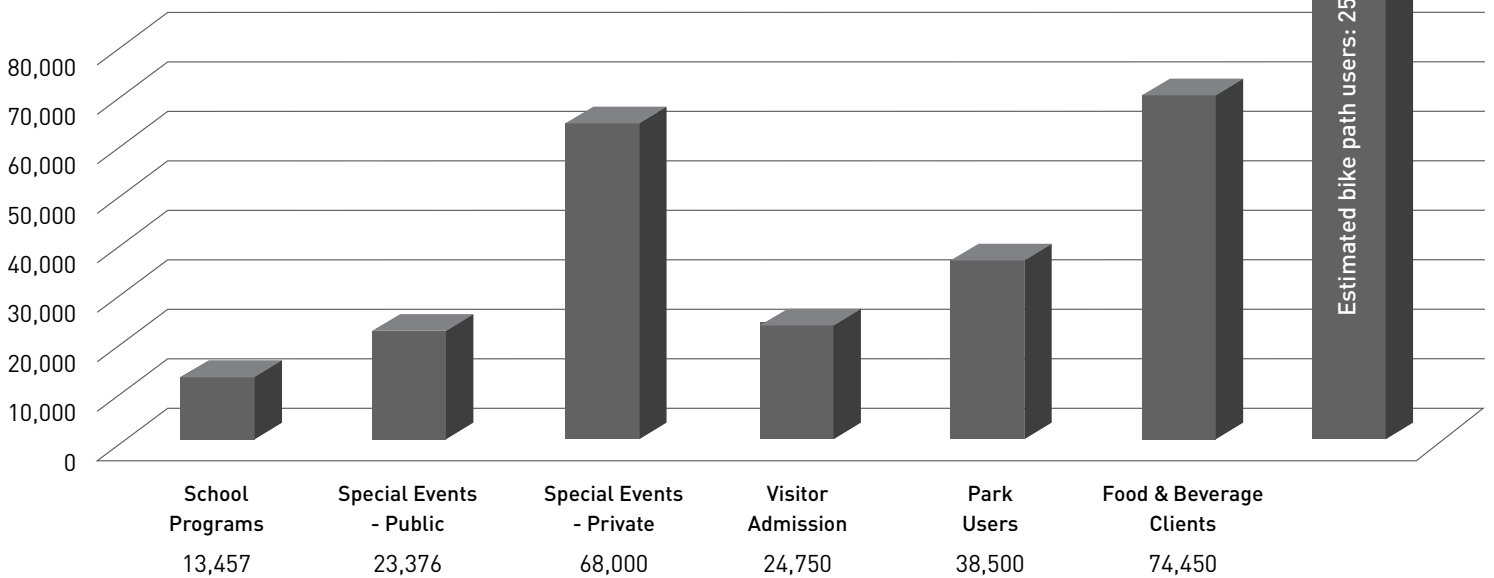
(In memory of Charles Walter (Joe) Nolan), Ruth Horney, Leonore J. Hunt, M.E. James, Sharon Jankey (In memory of John Ayer), John & Edna Kenny (In memory of Charles Walter (Joe) Nolan), Horst & Gery Kersten, Gail Kessler, Raymond & Mary Kettenbach (In memory of John Ayer), Gerald L. Knowlton, David & Linda LaBarre (In memory of John Ayer), John D. Langenberger, Jack & Ruth Lee-Knight (In memory of Charles Walter (Joe) Nolan), Lightstream Resources Ltd., Thomas Lipp, Eric Longeway (In memory of Charles Walter (Joe) Nolan), Richard Louie (In memory of John Ayer), H. David Matthews (In memory of John Ayer), Margaret McCord, Hugh McNally (In memory of Charles Walter (Joe) Nolan), Kevin & Margaret Meagher, Marvel Miller, Douglas Mills, Ron and Carol Moore, Joan P. Nicholson (In memory of Joanne Hawkes), Larry J. Nicolay, Inez Nolan (In memory of Charles Walter (Joe) Nolan), E.J. Nolan (In memory of Charles Walter (Joe) Nolan), P. Joan Nolan (In memory of Charles Walter (Joe) Nolan), Lynne Oishi, Orpha Parfett (In memory of Charles Walter (Joe) Nolan), Glen & Ruby Patterson (In memory of Charles Walter (Joe) Nolan), RCMP Veterans' Association – Calgary Division, Read Jones Christoffersen Ltd., G. Neil Reddekopp (In memory of Charles Walter (Joe) Nolan), Diane Reid, RioCan Management Inc., Hugh Alan Robertson, Round the Block Tours Inc., Lance & Adline Saunders, Walt Semenoff (In memory of Charles Walter (Joe) Nolan), Judith Gene Setrakov, James Seymour, Nancy Jean Smith, Vernon & Kathleen Smith (In memory of Charles Walter (Joe) Nolan), Bernard J. Smyth (In memory of John Ayer), John Spearn, Andrew Stewart, Dee Stout, Doug Straus, Walter & Pearl Sultan (In memory of Charles Walter (Joe) Nolan), Rafael Talavera (In memory of John Ayer), Roy & Janet Taylor, Roy & Gladys Teske (In memory of Charles Walter (Joe) Nolan), The City of Calgary Aldermanic Office (In memory of John Ayer), Unitarian Church of Canada, Garth Walker, Lyman E. Walker (In memory of Charles Walter (Joe) Nolan), Patrick Webb, Westmount School, Janet Wetter, Geoff & Eileen Wilson (In Memory of Joanne Hawkes)

# SOURCES OF FUNDING

## OPERATING REVENUE RECEIVED IN THE YEAR ENDED 2014



## TOTAL VISITATION = 492,533



## STATEMENT OF FINANCIAL POSITION AS AT DECEMBER 31, 2014 WITH COMPARATIVE FIGURES FOR 2013

	GENERAL FUND	CAPITAL FUND	ENDOWMENT FUND	MAKE HISTORY FUND	TOTAL 2014	TOTAL 2013
<b>Current Assets:</b>						
Cash	\$ 295,429	\$ -	\$ -	\$ -	\$ 295,429	\$ 385,545
Restricted Cash	80,804	227,627	7,405	175,874	491,710	792,906
Accounts Receivable	111,356	8,361	-	812,424	932,141	354,656
Due from Capital Fund	-	-	-	41,494	41,494	70,808
Inventory	40,097	-	-	-	40,097	34,291
	527,686	235,988	7,405	1,029,792	1,800,871	1,638,206
<b>Restricted Marketable Investments</b> (recorded at market value)	226,514	-	261,181	7,097,790	7,585,485	8,595,668
<b>Equipment</b>	15,227	101,966	-	-	117,193	98,948
	\$ 769,427	\$ 337,954	\$ 268,586	\$ 8,127,582	\$ 9,503,549	\$ 10,332,822
<b>Current Liabilities:</b>						
Accounts Payable	\$ 391,374	\$ 5,753	\$ -	\$ 248,875	\$ 646,002	\$ 457,997
Due to General Fund	-	-	-	-	-	70,808
Due to Make History Fund	-	41,494	-	-	41,494	-
Deferred Revenue	23,395	-	-	-	23,395	17,484
Deferred Contributions	80,804	-	-	-	80,804	29,719
	495,573	47,247	-	248,875	791,695	576,008
<b>Fund Balances:</b>						
Invested in Capital Assets	15,227	101,966	-	-	117,193	98,948
Externally Restricted	-	30,055	268,586	7,878,707	8,177,348	9,109,092
Internally Restricted	226,514	158,686	-	-	385,200	276,210
Unrestricted	32,113	-	-	-	32,113	272,564
	273,854	290,707	268,586	7,878,707	8,711,854	9,756,814
	\$ 769,427	\$ 337,954	\$ 268,586	\$ 8,127,582	\$ 9,503,549	\$ 10,332,822

The Society's audited financial statements are available upon request. Please call 403.290.1875 or visit [www.fortcalgary.com](http://www.fortcalgary.com).

# THE FORT CALGARY PRESERVATION SOCIETY

## STATEMENT OF OPERATIONS AND FUND BALANCES YEAR ENDED DECEMBER 31, 2014 WITH COMPARATIVE FIGURES FOR 2013

	GENERAL FUND	CAPITAL FUND	ENDOWMENT FUND	MAKE HISTORY FUND	TOTAL 2014	TOTAL 2013
<b>Revenue:</b>						
City of Calgary Grant	\$ 982,318	\$246,596	\$ -	\$ -	\$ 1,228,914	\$ 1,208,181
Donations and Grants	140,928	50	400	150,686	292,064	346,783
Food and Beverage (net)	232,482	-	-	-	232,482	182,766
Rental	131,007	-	-	-	131,007	118,362
Visitor Admissions	113,281	-	-	-	113,281	106,256
Education Programs	75,935	-	-	-	75,935	67,945
Hunt House Conservation Grant - City of Calgary	-	-	-	114,398	114,398	32,178
Hunt House Grant - Alberta	-	-	-	108,000	108,000	-
Historical Resources Foundation	-	-	-	-	-	-
Deane House Restoration Grant - City of Calgary	-	-	-	525,284	525,284	30,947
Other	19,703	5,000	-	-	24,703	13,962
Unrealized Gain on Marketable Investments	-	-	17,273	93,483	110,756	9,664
Gift Shop (net)	15,849	-	-	-	15,849	7,040
Interest Income	-	1,525	4,185	169,547	175,257	214,890
	1,711,503	253,171	21,858	1,161,398	3,147,930	2,338,974
<b>Expenses:</b>						
Salaries and Benefits	\$ 912,409	\$ -	\$ -	\$ -	\$ 912,409	\$ 855,474
Administration	573,805	-	-	-	573,805	535,282
Life Cycle Maintenance	-	312,667	-	-	312,667	263,047
Phase I - East Side	-	-	-	1,702,085	1,702,085	251,613
Phase II - 1875 Fort	-	-	-	110,062	110,062	46,450
Phase III - Interpretive Centre	-	-	-	126,762	126,762	202,687
Utilities	168,442	-	-	-	168,442	149,183
Unrealized Loss on Marketable Investments	881	-	-	-	881	79,361
Communications and Marketing	59,140	-	-	-	59,140	35,982
Fundraising Administration	-	-	-	157,072	157,072	99,238
Equal Access	-	-	10,000	-	10,000	10,000
Capital Development	-	4,369	-	-	4,369	1,523
Volunteer Operations	13,012	-	-	-	13,012	10,205
Education	12,427	-	-	-	12,427	8,637
Loss on Disposal of Assets	-	6,600	-	-	6,600	-
Amortization	3,807	19,350	-	-	23,157	24,904
	1,743,923	342,986	10,000	2,095,981	4,192,890	2,573,586
<b>Excess (Deficiency) of Revenue over Expenses</b>	(32,420)	(89,815)	11,858	(934,583)	(1,044,960)	(234,612)
Fund Balances, beginning of year	521,431	165,365	256,728	8,813,290	9,756,814	9,991,426
Interfund Transfer	(215,157)	215,157	-	-	-	-
<b>Fund Balances, end of year</b>	\$273,854	\$290,707	\$268,586	\$7,878,707	\$8,711,854	\$9,756,814

The Society's audited financial statements are available upon request. Please call 403-290-1875 or visit [www.fortcalgary.com](http://www.fortcalgary.com).

# THANK YOU

— FOR ANOTHER GREAT YEAR —





FORT CALGARY, 750 - 9 AVENUE SE, CALGARY, ALBERTA

[WWW.FORTCALGARY.COM](http://WWW.FORTCALGARY.COM) 403.290.1875